



## Jamie Cole

00:08 Using sideways.

- 00:12 um so that is basically the mission statement um, as I said, we spent a lot of time on it, and it will be contained at the beginning of the I la i'm selling the next page, please.
- 00:28 So the structure of the I la authority is, as Commissioner for briefly mentioned there's going to be a governing.
- 00:37 Governing Board, the Governing Board is going to have one representative for each party.
- 00:42 So that means that each city is going to have one representative kind of what we did with the mo you it's very similar.
- 00:49 Where we have one representative from each government, so the county live representative each of your cities will have one representative.
- 00:55 Now, as far as decisions, there are certain types of decisions that will be made by the Governing Board, which is only the really big big decisions and some of those decisions will even require votes, based not only based on the number of.
- 01:11 Representatives I you know majority of the representative some votes also require based on.
- 01:17 Population so you might need for very big decisions, you know 80% of the population cities, representing each other populations might need to be approved in the county.
- 01:26 But the governing board the idea is every single member is going to have someone on this governing board that will find me about once a year, so everyone has a say.
- 01:36 Then there'll be an executive committee, there will be 11 members which are.
- 01:43 Also on the governing board, but they will comprise the Executive Committee, and they will be, it will be one county Member and 10 Members from the city it's kind of the same way, we have the mo you governing board.
- 01:57 So we'll have large cities medium cities in.
- 01:59 Small cities and they'll be a certain number of representatives from each one of those groups and again there'll be certain types of

decisions made by the Executive Committee and they'll meet far more often.

- 02:10 Then there's going to be a technical advisory committee, which will be made up of technical experts from the various cities in the county similar to what we have.
- 02:19 With the mo Ewing, similar to what we had with Dr B and they'll also be an executive director, which is appointed by the company board, who will be responsible for the day to day affairs of the.
- 02:33 next page selling.
- 02:38 So the activities of the authority, the main things that the authority is going to be doing.
- 02:44 Initially, will be coming up with a master plan of operations, so the master plan of operations is going to be really the nuts and bolts of what we're going to do.
- 02:56 The IRA itself will not say what we're going to do as far as whether we're going to build facilities or.
- 03:02 What types of facilities and how everything's going to work that's going to be in this master plan of operations, which is the comprehensive planning framework and strategic direction.
- 03:12 And you can think of the mastermind of operations similar to your city's comprehensive plan.
- 03:17 You know this is going to be the big picture, what we're going to be doing.
- 03:21 And that is the first thing that the once the authorities created, the first thing governing boards and be working on and the Executive Committee will be creating this master plan of operations, because before we can do anything we've got to.
- 03:33 have this master plan so that will be before any special assessments before any anything else.
- 03:39 The initiative, the concept of how this is going to work ultimately is through special assessments.
- 03:45 So the everything will be funded through special assessments, so your residence the residents in each city will on their on their tax bill get a line item for a special assessment for solid waste.
- 04:00 And that will pay for most of the costs for the authority, there will probably also be some tipping fee beyond that, but the idea of the special assessment is to cover most of the cost, so that the tipping fee will be relatively small.

- 04:17 And that would cause an economic incentive for all of the ways to go to the facility in a type of economic flow control, we also will have the ability to have.
- 04:30 Regulatory flow control, which is where by each city would be passing an ordinance saying that all the waste that's generated within your city would be disposed in accordance with the master plan of operations.
- 04:43 So the concept to between the special assessments and the flow control us to make sure that all the solid waste in broward county.
- 04:48 goes to the facilities as set forth in the plan of operation, so that we have an assurance that if we build a facility or whatever we end up doing there'll be sufficient funds to pay off any bonds that may be issued for the financing i'm selling next page.
- 05:09 So the membership obligations there's really going to be three things the first is this master plan of operations, that is, as I mentioned, going to be the key thing that will spell out how everything is going to work, our concept is that, right after the entity is created.
- 05:28 There will, everyone will start working on the master plan operations, which will have to be approved by 80% of the Governing Board members by population and also the county.
- 05:40 And I know that sounds like a very high percentage, but the idea is this is where we're going to be making the key decision whether or not to build facilities, whether or not you know just how is this going to work.
- 05:50 So this is going to be done over the first year and a half, two years and we're going to have to keep working until we find a master plan of operations that can be approved by at least 80%.
- 06:01 Because if we can't get 80% based on population, plus the county we're not going to have enough flow to make this work.
- 06:08 So the idea here by requiring the 80% is let's say we come up with something that 60% will approve of we don't want something that only 60% will be participating and.
- 06:19 Therefore we're requiring 80% now any anyone who's in that 20% anyone who doesn't like it, and is really unhappy about it will have the ability to.
- 06:30 opt out, so they don't have to stay in the plan so if we come up with something and we're not able to come up with something that 100% agreed to.
- 06:40 So long we have 80% those 80% will go ahead and go forward with it and those others can choose not to participate.

- 06:48 But we don't want there to be a large amount, if you remember on to the resource recovery board initially all the cities joined in except for for, and then a new city was created that you didn't join in, so there were five cities that were not part of the IRB.
- 07:01 But it doesn't didn't include some relatively large cities, you know, we really are hoping to get 100% participation here, but we want to have at least 80%.
- 07:12 On one issue that one obligation that there will be for each of the Members initially before we can do a special assessment which can't be done until after master plan of operations is done.
- 07:24 Is we're going to have to get funding for the executive director and legal and consultants and all the different costs that are going to be incurred in order to create the master plan of operations that's going to be done.
- 07:39 Based upon some type of contribution by each of the cities in the county and we haven't worked out all the details of that but there's going to have to be some funding mechanism.
- 07:49 For that first year first two years before the special assessment is done and then the final mean obligation is the commitment of the waste stream.
- 07:58 You know you're going to have to commit you know, either through the special assessment economic flow control or through flow control ordinances or both there's going to have to be some commitment that all the waste from your city does get.
- 08:12 sent to the facility so we know that we have enough ways to do everything so that is basically the outline of the I la it's i'd say we're at about 80%.
- 08:24 Of the way done and we're hoping to have it done in the relatively near future, so we can get that to all the.
- 08:31 presented to everyone at the next meeting that we have this.
- 08:35 The full group this full Governing Board we're also planning on getting it to all the city attorney so they can get legal comments, as well as all the technical people tak has been working on it as well, but that is where we are so far on the IRA.



**Greg Ross**

08:50 Thank you very much.

- 08:52 Then, Commissioner for I'll ask you for your thoughts as to the future.



## **Beam Furr**

09:03 As to the future of where we're going on this okay well we've got we've got a little bit more way to go on the island and I think we're gonna you know we're almost ready to finish that.

- 09:14 And then I think when we look at it, if we're able to do this, at least, you know the county the county has the statutory responsibility.
- 09:23 To deal with them, waste and disposal and, frankly, we have a haphazard system, right now, we have.
- 09:32 Some of our waste is going to palm beach, some of us going to okeechobee some upscaling arcadia and.
- 09:39 The future right now is that those places that are taking a lot of our stuff this can be a time where they don't want it anymore and fact palm beaches already said they don't want any more going to their incinerator.
- 09:52 There are, there are numerous.
- 09:54 counties in the central Northern part that don't want to see our biosolids anymore they're there for good reason, because you know there's some environmental concerns, so the so it's incumbent upon us to make sure that we're taking care of our own.
- 10:10 Our own waste, this is what's going to be able to do that this this agreement this entity is actually going to.
- 10:20 pave the way for us being responsible for our own our own weight, but more than that, I think what's what it actually has the possibility of doing.
- 10:32 Is by becoming like a almost like a recycling Center an epicenter of innovation and entrepreneurship, I think we're actually going to be able to create lots of jobs and other things because you know we're going to be.
- 10:47 Where and and the the big difference between the public a public entity like this.
- 10:53 And a private entity is that the private entity.
- 10:58 They are they only for the most part, will be recycling stuff that they can make a profit on and I understand that we all understand that.

- 11:05 But we know that environmentally there's a lot of other things that need to be recycled reused retrofitted all kinds of stuff.
- 11:13 And those are going by the wayside, right now, and we can do better than that and we need to do better than that.
- 11:19 And there are lots of you're seeing throughout the country lots of entrepreneurs and innovators, who are finding new uses new ways to.
- 11:28 Turn plastic and all kinds of different things, see walls carpet would you're saying reuse of glass going into asphalt, you know all kind of just a lot of possibilities that aren't being used are, I know that our residents and I hear it all the time they want us to be more environmentally.
- 11:48 consistent and and on target here they hate to hear that we're you know we're throwing all this stuff into the landfill or burning everything when they know that there's a better way to do this.
- 12:00 They want us to do better, this is our chance to do better on on on all levels.
- 12:06 And I think you know we're going to be able to check a lot of boxes here we're going to be able to check the environmental box, the the economics box, the you know the reuse box all those kind of things.
- 12:17 If we do this, all together, so that's you know I I'm very optimistic about what this can do I would love to see this become us become.
- 12:29 A model for other places throughout you know throughout not only state the country.
- 12:36 But a place where you know we are looking really forward of how we deal with you know our garbage and our ways and ways that we that we become you know.
- 12:49 Smart about it and innovative about it and and and you know.
- 12:56 Sustainable and all those all those things, so you know I I we've been we've been trying to do this now for five years, I think we've been working on this.
- 13:09 And i've and i've heard from so many cities and so many of the leaders of among you that I hear the same the same kind of sentiments that this is where you know you know.
- 13:21 That your residents are wanting this as well, this is our ticket to do this, this is our chance to do this it didn't come very often.
- 13:29 In fact it's you know it takes a lot of work to get to where we are here, but we've done it we've we've taken we've taken this on and it's a it's a big lift it's a huge lift.
- 13:40 But you know we've taken it on we've gotten this far we've been rolling this rock up the mountain and we're like are so close to the top

of the mountain that uh you know I think I can almost see the other side, I think Greg and even though even see the other side, so.

- 13:57i'm i'm optimistic about it, and I welcome, I think we all welcome any questions that.
- 14:04Many of the delegates have here, we know that you haven't had a chance to hear all now you've had a chance to hear, at least, you know.
- 14:11A lot of what we've been working on, we want to make sure that everybody's comfortable with this Jamie mentioned, we need an 80%, we need a to present for this to work because.
- 14:21Those are These are big.
- 14:25Big purchases, these are big investments that if you're if you're building a new incinerator if you're being building a new murph you know.
- 14:33Recycling centers these are these are expensive things to do, and not, no, no one city can do that by itself, it just it's there the economies of scale demand that we work together.
- 14:47We can cannot do this alone, and we have to be working together, and you know I i'm you know i'm.
- 14:56comforted by by the collegiality that has happened in this entire process, and I think it's a you know it bodes well for all of us so that's I guess that's all I got say on this, but you know i'm looking forward to the future.



## Greg Ross

15:11And, as I, Commissioner, and to supplement what you've said I I take a view that we have our own destiny in our hands.

- 15:22And we have an opportunity to leave a 50 to 100 year legacy for the future residents of broward county to leave our planet, a better place.
- 15:34As a direct result of all our work but it's not up just to the sw wg we need each and every one of the delegates and alternates and the other public Members, if you will, who are on here.
- 15:50Each one of you, because needs to become more engaged, you need to.

- 15:57 get to your staff talk to them about becoming more involved help educate our residents talk to your haulers about their cooperation in the waste generation study.
- 16:08 And ultimately, and Jamie co referred to it that the IRA is almost complete and I agreed to about 80% complete, maybe even 85 ultimately once the IRA is complete and it's relatively soon.
- 16:23 It will be up to each and every one of you to advise your commissions and your Councils to pass it to become a part of history where we've all helped solve the solid waste problem and concomitantly.
- 16:39 help save our environment it's a win, win and this isn't always about cost, although you saw that we're going to be economically efficient.
- 16:49 it's more about partnerships it's more about relationships and Commissioner for referred to it it's about the unity.
- 16:58 And the collegiate next of each and every one of us, and everyone coming together for their own and each other's betterment.
- 17:09 This will put broward county on the map as a leader in solid waste and, in addition to showing everyone what really can be accomplished as one broward.
- 17:20 So I too am looking forward to what we can accomplish and and we're going to do it on a very not timely but expedited basis, if I have anything to say about it.
- 17:32 Having said that, i'm going to go ahead and open it up to questions and the first hand, I see raised is Mayor of Hollywood josh leaving.



### **Josh Levy**

17:43 Oh thanks mayor Ross and Commissioner for everyone, for all your work on this, the attorneys really.

- 17:48 is impressive to see how you've collaborated to you know dissect such a complicated subject and get to where we are today, two questions one just to confirm my understanding, if say 80% of the population and the cities that are reflected by the population are a member.
- 18:07 And you mentioned special assessments and what have you in terms of financing the cost would this be a line item authority that



would be a ad valorem line item on a property tax bill that would separately.

- 18:18 Basically recoup the expense of this operation or or is this more of a a tipping fee sort of reimbursement, so to speak, from our customers or residential customers who would pay for this through the garbage bill or also a line item on the alarm.



### **Greg Ross**

18:36 Excellent question Jamie call.



### **Jamie Cole**

18:38 um it's gonna be a combination of both although theoretically the.

- 18:44 Executive Committee and the government worker two sites do it differently, the current plan is to have a line item special assessment on the.
- 18:53 Property tax bill that would cover most of the expenses.
- 18:57 And then have a relatively small tipping fee, in addition to that, now whether cities for hauling are going to you know if you need to do.
- 19:06 pay for hauling you may have your own line item for that as well, to be a very small line item but the idea is to have ultimately for disposal, most of it done through a special assessment.
- 19:18 And a small tipping fee, you want to have some tipping fees you keep track of the waist and you, you know you know there's some incentives to you know, reduce stream, etc, but generally, most of it will be through the assessment.



### **Josh Levy**

19:32 For Jamie regarding the assessment and considering that a lot of cities have the commercial waste come through or service by private

haulers that then dispose of their waste separately from say this, you know public scenario.

- 19:46 If it is a special assessment you contemplated those that that special assessment would also apply to any commercial property, even though they're not necessarily utilizing service.



### **Jamie Cole**

19:55 Whether the current intent is that the and I know the.

- 19:59 consultant when they're doing the waste generation studies is figuring out an assessment that would be done for all properties, including commercial.
- 20:06 So the commercial properties would already be paying an assessment so.
- 20:11 If you know, theoretically, I guess, they can take their waste and take it elsewhere, but that wouldn't really make sense, because the disposal fee will be subsidized through the assessment.
- 20:20 So they would want to send their waste to the facility, but I think the also the intent is to have ordinances required always to go to the facility.



### **Josh Levy**

20:30 yeah that leads me to this, the second question, which was if these private haulers which I know in Hollywood you know commercial waste is hauled and disposed by private dollars through I think franchise agreements.

- 20:41 But what they will we have an opportunity, as this entity to intake private haulers waste for disposal and therefore basically be able to process more waste and then supplement the the the the.
- 20:57 The I guess you could say the revenue through taking in private holler waste, and not just necessarily only you know public residential waste.



## Jamie Cole

21:07 When you say five impaler ways um I don't know if you're referring to waste from outside of the county but the answer would be.

- 21:13 Is within the county all the waste is going to be going to the facility, that is, the intense through the assessment and the economic flow control and the.
- 21:22 Regulatory flow control the entity, will have to decide whether or not it wants to allow waste in from outside the county I assume that they probably would, if they created a facility and economically it made sense but that's something that the executive committee at that point we decide.



## Josh Levy

21:38 All right, so that suggests that you know let's just say a random company like xyz waste two services a business.

- 21:46 would be taking the disposal to this site as well and and contributing let's call it the waste volume.
- 21:53 In a through their customers as well, so that's that's reassuring because it's supplements the revenue thanks yeah.



## Beam Furr

21:59 Can I just add to that real quick.

- 22:00 I think the idea that.
- 22:02 The idea is that obviously the prioritization for any of these facilities would be for the cities and for the county if there is a capacity.
- 22:11 that's you know, there was that's revenue read that we would want and there's there's there's probably going to be a look to

regionalisation in some in some form or fashion, you know both the recycling and and and and reuse things like that so.

- 22:30 to your point josh I do think you know where, when and wherever we could bring those bring our own residence rates down by bringing the other, we would do it.



**Josh Levy**

22:42 yeah great thanks thanks alicia.



**Greg Ross**

22:44 Thank you, any other questions before I open it up to public comment.

- 22:50 I see no other hands Mary Lou Am I missing something.



**Mary Lou Tighe**

22:53 And you don't see any other hands researcher.



**Greg Ross**

22:56 And we've done a wonderful job and i'll go ahead and open up for public comment.

- 23:02 Anyone for public comment I don't again see any hands.
- 23:08 we've done a wonderful job than in explaining everything.
- 23:12 If anyone does have any additional questions feel free to reach out to myself to tear.

- 23:18The solid waste Working Group members, we are all available ready and willing to assist anyone, I think, as you can tell we've got a plan that is going to be enviable.
- 23:32To a lot of different cities commercial entities etc and we're going to make it where it's really enticing, not just for 80% but 100% of the cities and the county to utilize.
- 23:47Having said that, I look forward to the La being completed, you know candidly maybe within a couple of months and giving it out to the people.
- 23:56Such as yourselves your attorneys your city managers, we want everyone to take eyes on it to take a look will accept the constructive criticism.
- 24:05And and and candidly we've accepted throughout the all our meetings, the public comments and have acted upon them, so we are open.
- 24:15Transparent and available for anyone and and once again i'm proud to to take the role of the Chairperson, and to serve as such and and really to serve the residents of each one of your cities as well as accounting I Having said that, I want to thank everyone for their time.



**Mary Lou Tighe**

24:34And chair, yes.

- 24:36Mr Mayor son has a sandwich.



**Greg Ross**

24:38i'm sorry, Commissioner merrison.



**Bob Mayersohn**

24:42I just want to make a plug since we do have a lot of municipalities and associate members on this.

- 24:51 zoom call is that the broward league of cities is having their 65th annual Gala on may 13 at margaritaville sponsorships are available.
- 25:03 hope that you all attend just a reminder, we have not had this event in the last two years, so this gets gives us an opportunity to reconnect with each other, I hope everybody on this call 10s.
- 25:14 Mary Lou and Sally have sent out the sponsorship letters, whether it be for municipalities associate members so if there are any questions, please direct them to Mary Lou and Sally and they'll be sure to get your municipality or organization information so that's my plug.



**Greg Ross**

25:33 Thank you very much, and I appreciate that anybody else.

- 25:38 Seeing none, I want to say once again thank you all for your time and your efforts, take care.



**Beam Furr**

25:47 Oh.



**iPhoneCaryl Hattan**

25:52 Take care of.



**Unknown Speaker**

25:52 All your hardware.