

Estimated Timeline to Authority Development & Funding

Date	Task
2/22/22	Waste Generation Study Begins
3/15/22	Financial Analysis Begins
4/19/22	Waste Characterization Study Begins
5/17/22	Waste Characterization - Season 1
6/7/22	Field Work for WGR Begins - Summer
8/9/22	Waste Characterization - Season 2
8/16/22	Authority & Revenues Must be Defined to Begin Bond Process - TBD
10/11/22	Underwriting for Bond Issuance Begins (6-9 Months) - TBD
11/1/22	Waste Characterization - Season 3
11/15/22	Field Work for WGR Begins - Summer
1/3/23	Tipping Fee Surcharge Finalized
1/24/23	Waste Characterization - Season 4
2/7/23	Final Report and Presentation for WGR Study
5/9/23	Final Report and Presentation for Waste Characterization Study
5/23/23	REVENUE - Tipping Fee Surcharge Begins
6/20/23	Issue Bond - TBD
9/12/23	Break Ground on New Facility
9/15/23	Special Assessment Finalized
11/30/23	REVENUE - Special Assessment Revenue Begins to Arrive

* The Estimated Timeline reflects an anticipated work schedule for the Scope of Services for which SCS has been engaged, as well as the Optional Tasks. This Estimated Timeline also includes certain items that the Authority will need to consider if it wishes to use the results of the Waste Generation study to implement a non-ad valorem special assessment by 10/1/2023. Some of these milestones are not within the control of SCS and/or will need to be completed by the County/Authority and, if not completed in a timely manner, could impact the timeline.

Estimated Timeline to Authority Development & Funding

Date	Task
2/22/22	Kick-Off Meeting for WGR Study and Discuss Data Requirements
2/22/22	Receive Point of Contact Information for Haulers
2/24/22	Request Property Data from Broward County Property Appraiser
3/1/22	Request Historical Tonnage Data from Disposal Facilities in County
3/1/22	Begin Conversations with Haulers and Offer NDAs
3/1/22	Receive Property Data and Building/Structure Files in Requested Format
3/8/22	Develop LUCGs
3/15/22	Kick-Off Meeting for Financial Study
3/22/22	Develop Geographic Areas for WGR Study
3/29/22	Special Assessment - Begin to Analyze Property Data
3/29/22	Receive Hauler Verbal Cooperation to Provide Customer Data and Completed NDAs
4/12/22	Obtain Agreement to Install Scales on Private Hauler Vehicles
4/12/22	Receive Financial Data in Requested Format
4/19/22	Kick-Off meeting for Waste Characterization Study
4/26/22	Receive Customer Data from Private Haulers in Requested Format
4/26/22	Develop Sampling Protocol
4/26/22	Financial Projection for Authority - Begin Analysis
5/3/22	Get Scales Installed on Trucks
5/10/22	Receive Tonnage Data in Requested Format
5/17/22	Season 1 Field Event for Waste Characterization Study
5/24/22	Tipping Fee Surcharge - Begin Analysis
5/24/22	Associate Parcel Data and Hauler Customer Info
5/24/22	Conduct Training of Field Staff - Summer
6/7/22	Conduct Verification Surveys for Hauler Customer Info
6/7/22	1st Meeting - 10-Year Authority Financial Projection
6/14/22	Begin Statistical Analyses - Summer
6/28/22	Ride-Along on Select Private Hauler Routes - Summer
7/19/22	2nd Meeting - 10-Year Authority Financial Projection & Revenues from Tip vs Assessment
8/9/22	Season 2 Field Event for Waste Characterization Study
8/16/22	Authority Financial Projections Complete - Required for Bond Process (TBD)
8/16/22	Authority Facility Design Complete - Required for Bond Process (TBD)
9/13/22	1st Meeting - Tipping Fee Surcharge Calculation

10/4/22	Request Updated Customer Data from Private Haulers (As Needed)
10/11/22	Underwriting for Bond Issuance Begins (6-9 Months) - TBD
10/18/22	Receive Updated Customer Data from Private Haulers
10/25/22	Conduct Training of Field Staff - Winter
11/1/22	Conduct/Update Verification Surveys for Hauler Customer Info (As Needed)
11/1/22	Season 3 Field Event for Waste Characterization Study
11/15/22	Ride-Along on Select Private Hauler Routes - Winter
11/29/22	Update Statistical Analyses for 2nd Season
12/6/22	Begin Financial Feasibility Analysis for Bond - TBD
12/6/22	2nd Meeting - Tipping Fee Surcharge Calculation
12/13/22	Special Assessment - Incorporate WGR Results
12/20/22	Adopt Resolution of Intent to Impose Non-Ad Valorem Special Assessment Using Uniform Method of Collection (by Jar
12/27/22	Provide Draft Report for WGR Study for Comment
1/3/23	Finalize Tipping Fee Surcharge
1/10/23	Receive Comments on Draft Report for WGR Study
1/24/23	Season 4 Field Event for Waste Characterization Study
1/31/23	Data Analysis for Waste Characterization Study
1/31/23	Begin Informing Disposal Facilities of Tipping Fee Surcharge/Assessment & Implementation
2/7/23	Final Report for WGR Study
2/7/23	Presentation for WGR Study
2/21/23	Special Assessment - Preliminary Results Meeting
3/28/23	Provide Draft Report for Waste Characterization Study for Review & Comment
4/11/23	Receive Comments on Draft Report for Waste Characterization Study
4/18/23	Special Assessment - Revised Results Meeting
5/9/23	Final Report for Waste Characterization Study & Presentation
5/23/23	REVENUE - Tipping Fee Surcharge Begins
5/30/23	Finalize Financial Feasibility Report for Bond - TBD
6/1/23	Special Assessment - Final Property Roll Requested from Property Appraiser
6/12/23	Special Assessment - Final Property Roll Obtained from Property Appraiser
6/13/23	Provide Draft Report for Special Assessment Study for Review & Comment
6/20/23	Issue Bond - TBD
6/27/23	Receive Comments on Draft Report for Special Assessment Study
7/3/23	Special Assessment - Final Assessments Calculated with Finalized Debt Service & Final Property Roll from Property Appr
7/4/23	Special Assessment - First Reading for Adoption
7/15/23	Special Assessment - Preliminary Property Roll to Property Appraiser

7/25/23	Final Report for Special Assessment Study & Presentation
8/15/23	Special Assessment - Authority/County Needs to Notice Properties via First Class Mailing (at least 20 days prior to meet
9/5/23	Special Assessment - Second Reading for Adoption (before September 15)
9/12/23	Break Ground on New Facility - TBD
9/15/23	Special Assessment - Certified Final Property Roll to Property Appraiser
11/30/23	REVENUE - Special Assessment Revenue Begins to Arrive

Note: The Estimated Timeline reflects an anticipated work schedule for the Scope of Services for which SCS has been engaged, as well as the Optional Tasks. The Optional Tasks, for which SCS has not yet been engaged, are marked with an asterisk (*) in Column B. This Estimated Timeline also includes certain items that the Authority will need to consider if it wishes to use the results of the Waste Generation study to implement a non-ad valorem special assessment by 10/1/2023. Some of these milestones are not within the control of SCS and/or will need to be completed by the County/Authority and, if not completed in a timely manner, could impact the timeline.